COMPLAINTS HANDLING POLICY AND PROCEDURES

PURPOSE

St Monica’s is committed to providing a safe work environment for all staff, students, parents and members of the wider community. Complaints Handling Policy and Procedures is to establish a framework for the handling of complaints that relate to the operation of St Monica’s school.

We acknowledge that as either a member of staff, a student, a parent or a member of the wider community you can sometimes feel aggrieved about something that is happening at St Monica’s which appears unsatisfactory, or unreasonable. You may make a complaint about any policy, procedure, decision, behaviour, act or omission (whether by the principal, members of the executive or other staff or students) that you consider to be unsatisfactory or unreasonable.

It is always our aim to seek to resolve issues through direct discussion between you, the complainant and other parties. However, there may be instances in which it is not possible to take up the issue with the other party directly or doing this does not resolve the matter. It is in such cases that the St Monica’s Complaints Handling Policy and Procedures should be utilised.

A distinctive feature of the St Monica’s Complaints Handling Policy and Procedures is to ensure, so far as is reasonably practicable, that complaints are addressed in a timely and confidential manner at the lowest appropriate management level, in order to prevent minor problems or concerns from escalating. We expect that complaints will be brought forward and resolved in a respectful manner recognising the dignity of each person concerned in the process. The policy recognises that a number of minor or simple matters can be resolved without recourse to the formal complaint handling process but rather, quickly and simply, by discussion between the appropriate people.

POLICY FRAMEWORK

This is the framework that will govern a complaint you may wish to make. Through this policy we will:

- endeavour to increase the level of satisfaction and improve the relationship between St Monica’s staff, students, parents and the wider community
- improve the level of parent satisfaction with St Monica’s school, and the relationship that families have with the school
- respect and recognise the innate dignity of each person who is involved with St Monica’s
- recognise the rights of a person who is the subject of a complaint (the respondent)
- protect the confidentiality of both the complainant and the respondent
- recognise and protect the complainant’s right to comment and complain
- provide an efficient, fair and accessible mechanism for prompt investigation and resolution of complaints

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• ensure, so far as is reasonably practicable, information is available during the complaints handling process
• enable monitoring of complaints to ensure that adjustments are made to improve the quality of services
• ensure, so far as is reasonably practicable, that the complaint handling process is transparent and comprehensive

The following principles inform the content of this policy:

(a) Commitment
St Monica’s will investigate all complaints in accordance with this policy. This will be reflected in the:
• adoption and distribution of the St Monica’s Complaints Handling Policy and Procedures
• appropriate training of staff in the implementation of this policy
• ongoing monitoring and evaluation of effectiveness of the St Monica’s Complaints Handling Policy and Procedures

(b) Responsiveness
Complaints will be dealt with promptly. The process and the time needed to resolve an issue will vary depending on the nature and complexity of the issue.

(c) Visibility
The existence of this complaint handling policy and procedures, its purpose and the method of accessing it will be promoted internally to staff and externally to the community.

(d) Subsidiarity
The process of responding to a formal complaint will reflect the principle of subsidiarity. This means that we expect that complaints may be resolved wherever possible at the lowest level of management necessary for their proper resolution. The Principal, therefore, will not be directly involved in the resolution of those complaints which are more appropriately handled by others in the St Monica’s community.

(e) Procedural fairness
The principles of procedural fairness will be followed in all aspects of complaint handling. Procedural fairness includes:
• giving you the opportunity to present your case
• offering reasonable assistance to you to enable the complaint to be made and to know the complaint handling procedures
• informing the respondent of the substance of the complaint and providing an opportunity to respond
• providing the respondent with information about the complaint investigation process including outcomes
• handling the complaint process confidentially
• determining complaints as expeditiously as possible and advising the complainant and the respondent of the outcome of the investigation
• assessing the facts and circumstances of the situation objectively and determining the complaint fairly and equitably
• providing the complainant and respondent with details of the determination and reasons for the decision
• informing the complainant and the respondent of any avenue for review

(f) Confidentiality
Confidentiality is an obligation of all parties involved. In making a complaint the complainant can feel secure that the complaint will remain confidential. Confidentiality will be respected at all times within the constraints of the need to fully investigate the complaint. The obligation to maintain confidentiality extends also to the complainant and to the respondent.
(g) **Access and equity**
The complaints handling process will be accessible and additional assistance may be available to the complainant or the respondent, if they are from a culturally or linguistically diverse backgrounds, have an inability or a disability, or is a young person.

(h) **No victimisation**
If you make a complaint in good faith you will be protected from detrimental action including victimisation or unfair treatment.

(i) **Vexatious or malicious complaints**
There is an underlying assumption that complaints are made in good faith, in good will and with an intention for resolution as opposed to retribution.

(j) **Anonymous complaints**
Anonymous complaints do not reflect the principles outlined above. If you make an anonymous complaint to St Monica’s you will be encouraged to identify yourself in order for the procedures outlined in this policy to be implemented fully. If you choose to remain anonymous, then in the case of complaints, you will be informed that the complaint may not be acted upon.

Note that the position with regard to child protection matters (not covered by the Complaints Handling Policy and Procedures) may be different.

**POLICY CONTENT**

**What constitutes a complaint?**
This procedure explains what to do if you have a complaint about any decision, behaviour, act or omission at St Monica’s school.

A complaint is an expression of significant dissatisfaction with the policies, procedures or service provided by the school. Complaints may be verbal or written. Written complaints include those sent by letter, fax, social media, text or email. You could have a complaint about, for example:

- student disciplinary procedures
- homework
- damage/loss of personal property
- student bullying
- school management
- quality of teaching
- breach of privacy
- school resources
- work health and safety issues

**What matters are not dealt with under this policy?**
There are specific complaint procedures in place for the following matters:

- child protection issues (ie. if the complaint is about alleged inappropriate physical contact, sexual misconduct, neglect, or psychologically harmful conduct by an adult towards any child or young person). All such complaints should be made directly to the Principal.
- workplace bullying
- harassment
- enrolment
- employment relations

You can obtain further information about how to pursue complaints of this nature from the Principal.
PROCEDURES

The procedures described below outline the processes which will be followed at St Monica’s school in relation to complaints excluding those relating to issues listed above.

Where staff, students, parents and the wider community with special needs are involved in any aspect of complaint resolution every assistance will be given to them to ensure, so far as is reasonably practicable, that they may fully engage with the procedures detailed in this policy. Students will also be given assistance in keeping with their education plan.

If you believe you have a problem or concern
The first step is to outline the behaviour that the complainant believes is unfair or has caused concern to another party. This may be the easiest way of resolving the issue if the complainant feels comfortable speaking to the other parties involved. The complainant can explain what behaviour, decision, policy or action was unfair or caused them concern and why. Through discussion the issues may become clear and the parties have a chance to address the problem. Many concerns and complaints can be resolved at this level. If the complainant chooses to speak to the person it is helpful to:

- describe clearly the action or behaviour that is objected to
- focus on the behaviour of the person not on their personality
- speak clearly and calmly
- state the outcome being sought

Where the complainant feels that they cannot approach the person directly or are not happy with the response or reaction or the complaint is very serious, approach the Principal with your complaint or concern.

To whom should you speak?

- For members of staff with a complaint about another staff member wherever possible first raise the matter with the other staff member. The next step is to raise the issue with an executive member.
- For members of a staff with a complaint about a parent the issue should first be raised with your team leader. The next step is to raise the issue with the Principal.

For members of staff with a complaint about a student you should first raise the issue with your team leader.

If you are a parent with a complaint about a student other than your own child you should raise it with your child’s classroom teacher.

If you are a parent with a complaint about a member of staff the issue should first be raised with the relevant teacher or the principal.

If you are a student with a complaint about another student you should raise the issue with your classroom teacher.

If you are a student with a complaint about a member of staff you should raise it first with your class teacher, another member of staff or the Principal.

How we go about resolving a complaint
The first step with any complaint is to ensure, so far as is reasonably practicable, that the appropriate person is handling the complaint on the basis of subsidiarity. When this has be ascertained, the person handling the complaint will record details of the information provided in support of the complaint, ask you what action should be taken in response to the complaint and explain how the complaints procedure works. In the event that a formal complaint is made then the following steps are undertaken.
The person handling a complaint will:

- Invite both parties to bring a support person with them to any meeting that they are invited to attend to consider the complaint. Any person to whom the complaint relates will similarly be invited to bring a support person. The support person is invited to support and observe but not interrupt the meeting. The support person should not answer questions on either parties behalf and must maintain confidentiality about all matters discussed at the meeting.
- Put the information received from the complainant to the person about whom the complaint is made or to the person responsible for the particular area of school life to which the complaint relates and seek her/his response.
- If appropriate interview any witnesses involved. This will be done carefully so as not to breach confidentiality.
- Upon considering all the information gathered, reach a conclusion and advise the complainant and any person to whom the complaint relates, of the outcome of the investigation.

What are the possible outcomes?

A complaint may be resolved in a variety of ways. This will depend on whether or not the complaint is substantiated, the seriousness of the matter, the wishes of the complainant and the nature of the working relationship of the persons involved. A complaint is said to be substantiated if the person investigating it believes that on the balance of probabilities the allegation did occur.

If the complaint is upheld or sustained, the following are some possible outcomes depending on the nature of the complaint:

- an agreement between you and other parties
- a verbal or written apology
- the review of a policy or procedure
- mediation
- targeted professional development opportunity or training
- dissemination of information
- referral to counselling
- directions about further interaction between you and other parties to the complaint
- where a staff member is the subject of the complaint, disciplinary action may follow
- where a student is the subject of the complaint, a range of sanctions as set out in the school discipline policy may be invoked

If a complaint is not upheld or not substantiated (e.g., the evidence is insufficient on the balance of probabilities) but some issue comes out of the investigation that is required to be addressed then, possible outcomes include:

- relevant training for staff or students
- monitoring of behaviour of staff, students or parents
- counselling for the parties involved
- mediation at local level
- review of policy or procedure

If the complaint is proved not to have happened at all, or if there is evidence that the complaint was made with the main purpose or intent of causing distress to the respondent the following are possible outcomes:

- counselling for one or more of the parties involved
- a verbal or written apology from you
- disciplinary action (where the person affected is a student or staff member)
What to do if you are not satisfied with the outcome or process at the conclusion of the process
Where a complaint has been dealt with at the school but you are not satisfied with the outcome or the complaint directly concerns the principal, then you should refer your complaint to the Archdiocese Canberra and Goulburn Catholic Education Office.

This procedure does not limit your right to use other available agencies and processes, such as the Privacy Commissioner, the Ombudsman, the workplace regulator or legal processes.

Record Keeping
Records of complaints, interviews and other documentation relating to a complaint investigated at the school will be kept at the school in a restricted access file. These records must be kept permanently.

POLICY REVIEW
The policy will be reviewed not less frequently than once every three years.

RELATED LEGISLATION, POLICIES AND PROCEDURES

Some suggested related Policies might include:
Child Protection Policy
Enrolment Policy
Workplace Bullying Policy
Work Health and Safety Policy
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